

**TEXAS HIGHER EDUCATION COORDINATING BOARD**  
**STANDING COMMITTEE MEMBERSHIP**  
**Effective September 11, 2017**

**Committee on Academic and Workforce Success (CAWS)**

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Arcilia C. Acosta  
Ricky A. Raven  
John T. Steen, Jr.  
Andrias R. “Annie” Jones (Student Representative), Ex-Officio  
Robert “Bobby” Jenkins, Jr., Ex-Officio

**Committee on Affordability, Accountability and Planning (CAAP)**

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Janelle Shepard  
Stuart W. Stedman  
Andrias R. “Annie” Jones (Student Representative), Ex-Officio  
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**Agency Operations Committee (AOC)**

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S. Javaid Anwar  
Fred Farias III, O.D.  
Stuart W. Stedman  
Andrias R. “Annie” Jones (Student Representative), Ex-Officio  
Robert “Bobby” Jenkins, Jr., Ex-Officio