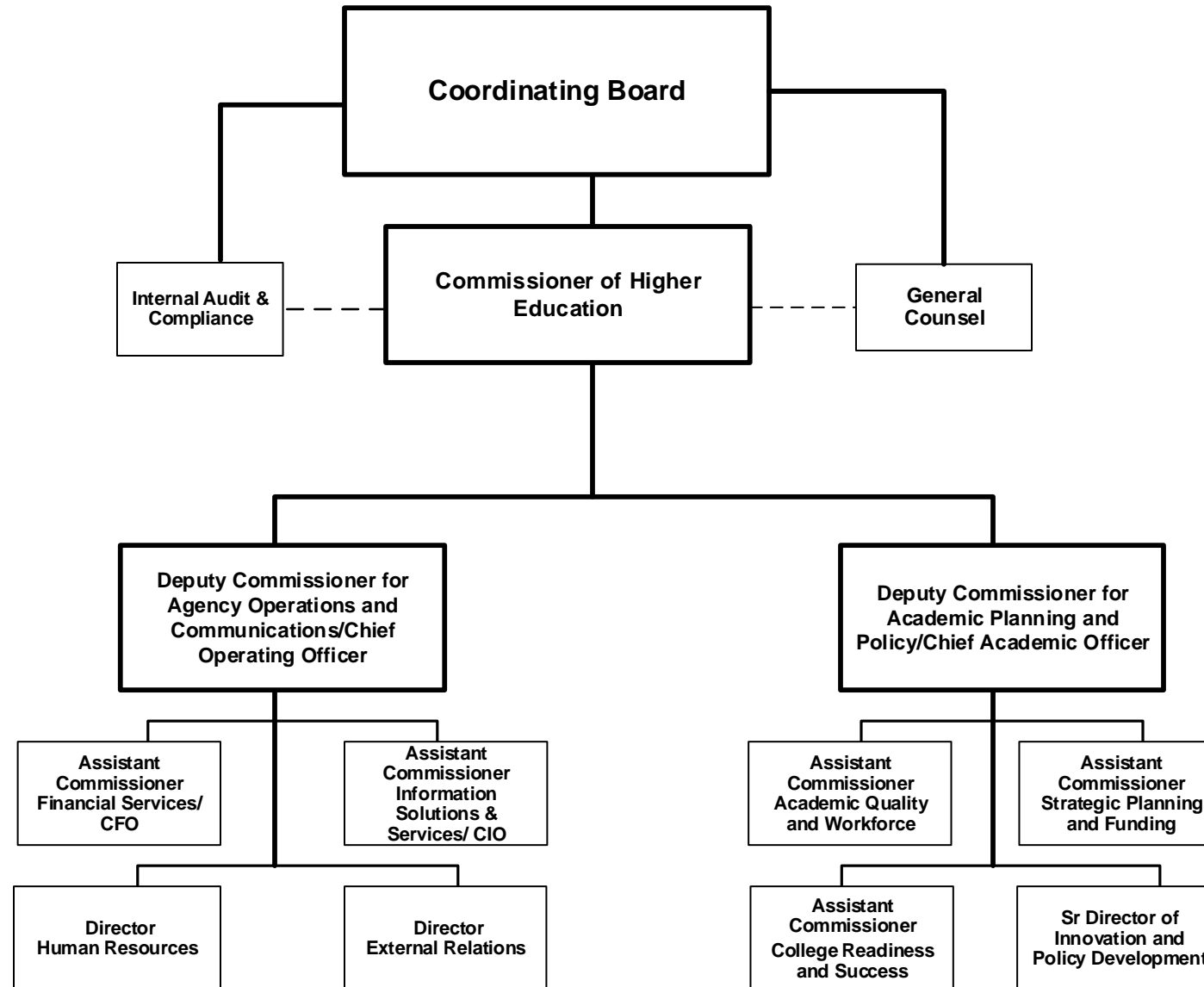
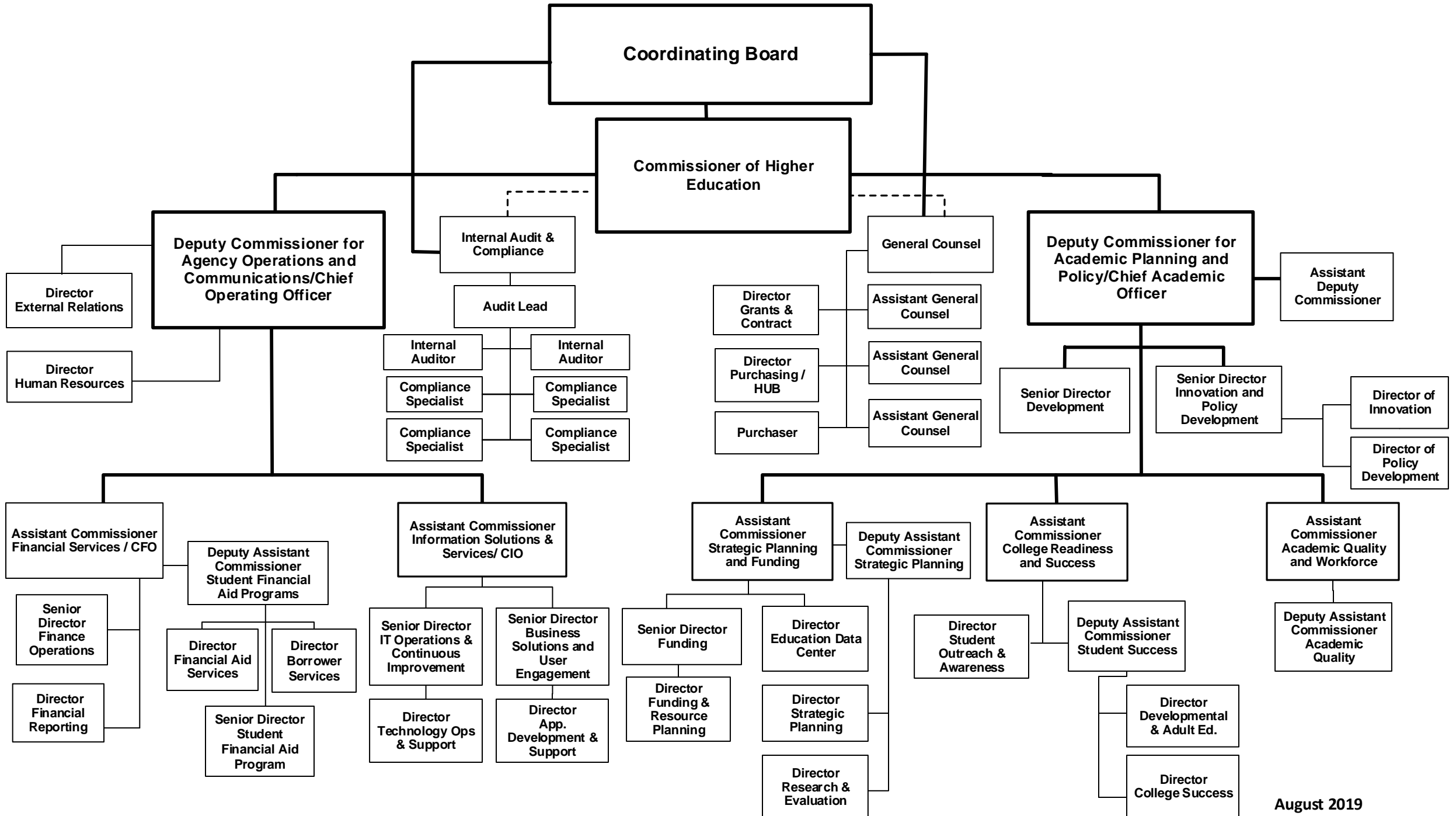


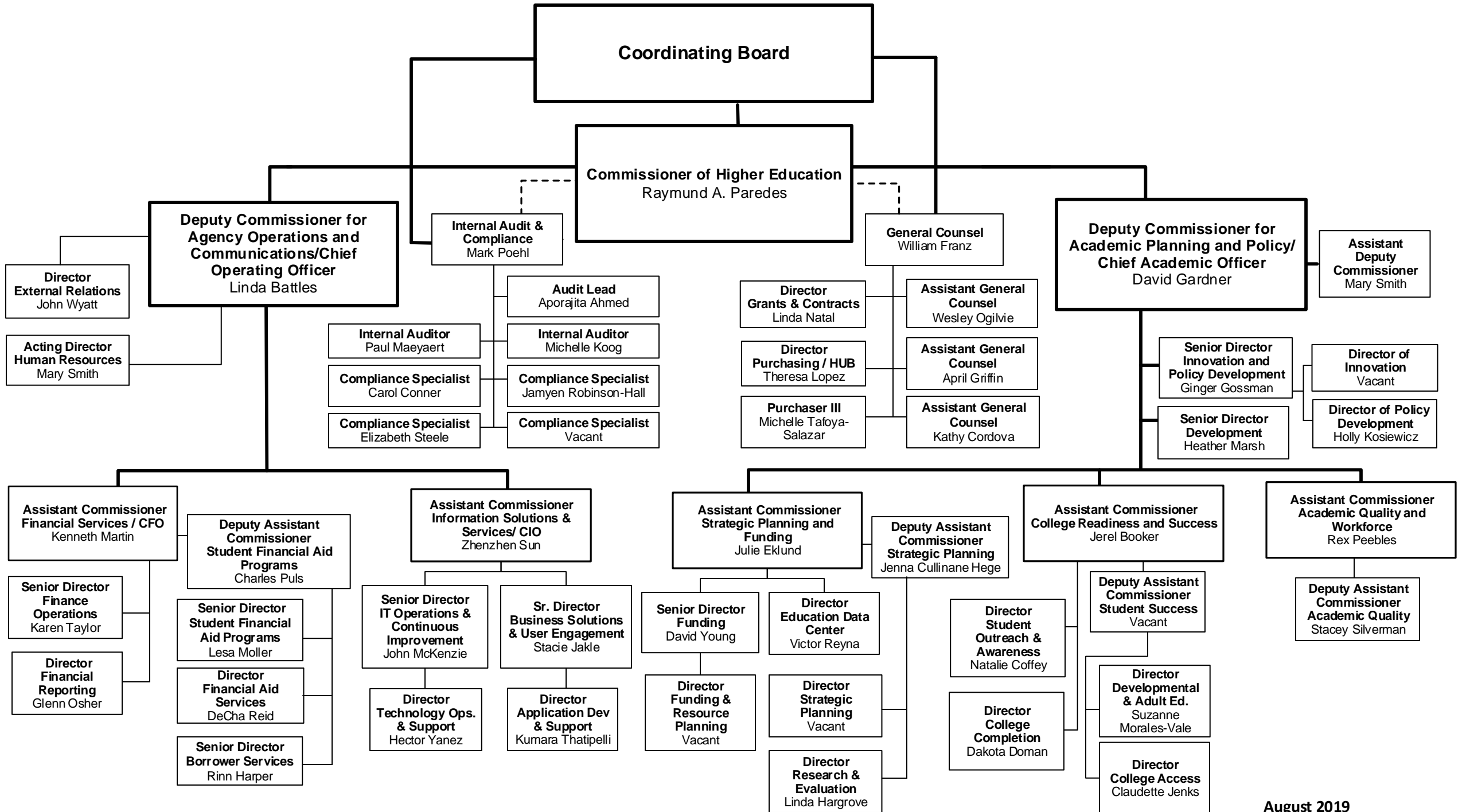
# Texas Higher Education Coordinating Board



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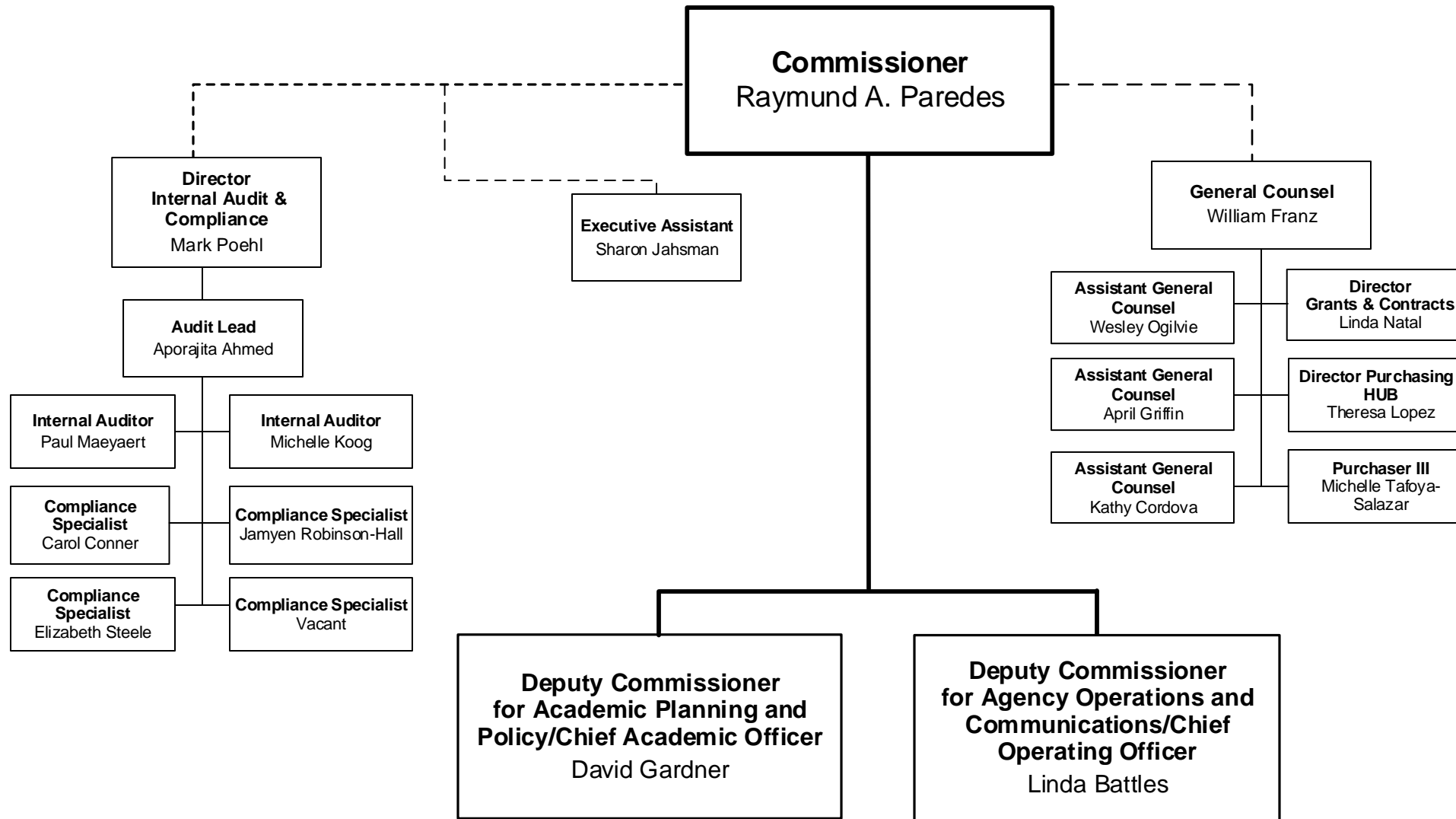


# Texas Higher Education Coordinating Board

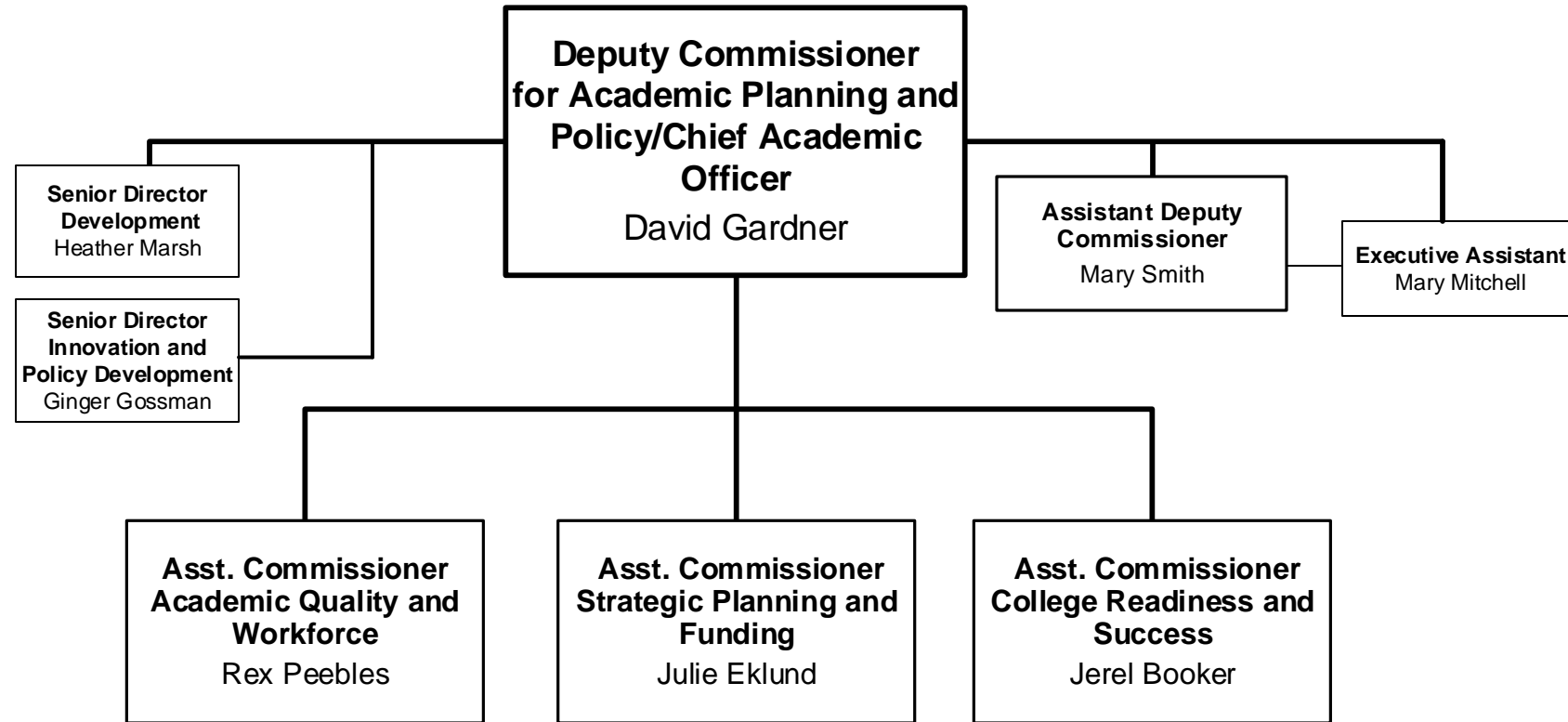


TEXAS HIGHER EDUCATION COORDINATING BOARD

**Commissioner's Office**



**Office of Deputy Commissioner  
for Academic Planning and Policy/Chief Academic Officer**



**Office of Deputy Commissioner  
for Agency Operations and Communications/Chief Operating Officer**

